**Draft Scrutiny Work Programme 2018 – 2022**

This paper sets out the scrutiny work programme for 2018-2022. Year one of the work programme is more defined than years 2, 3 and 4 at this stage, which are more outline to allow the work programme to be flexible and respond to developing and emerging need. Work that scrutiny launches in year one may carry on into subsequent years. The Scrutiny Leadership Group are the custodians of the Scrutiny Work Programme and meet quarterly to ensure the work programme remains current, is delivering and to agree the escalation of any issues from Scrutiny Leads or committees.

Routine and standing items such as statutory reports, follow up to scrutiny reviews, health consultations and Q&A sessions will be added in to the forward plans for each of the scrutiny committees and Performance Indicators from the P&F ‘watchlist’ will be added to the Leads’ remits.

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| **Scrutiny Method** | **Item** | **Objective** | **Cabinet Member/Partner** |
| **Year 1 2018/19** | | | |
| **Overview & Scrutiny** | ASB & Youth Crime | Contribute to the development of the Community Safety Violence, Vulnerability and Exploitation Strategy and Youth Offending Plan. | Cllr Krishna Suresh |
| Waste, Recycling and Fly-tipping | How might we ensure the councils waste strategy and enforcement activity have a positive impact on increasing recycling levels and reducing flytipping.  How might we ensure the depot redevelopment plans have a positive impact on increasing recycling levels and reducing flytipping.  How might we use technology so that we can improve the bin collection system | Cllr Varsha Parmar |
|  | Adult Social Care | How is the council responding to the Government consultation on care and support for older people | Cllr Simon Brown |
| **Performance and Finance** | Children’s services demand pressures & budget | Focus on understanding the children’s services budget pressures, forecasts and savings proposals and the impact these are having on performance. | Cllr Christine Robson |
| Adult Social care demand pressures & budget | Focus on understanding the adult social care budget pressures, forecasts and savings proposals and the impact the these and the new ‘resilient communities’ vision are having on performance. | Cllr Simon Brown |
| **Health Sub** | Mental Health | How might we work together to improve young people’s mental health in the borough  Follow up on progress to date on the scrutiny review into maternity services at Northwick Park Hospital. Part of CQC inspection report and action plan. | CNWL, Barnardo’s  Young Harrow Foundation  NWLHT |
| **Scrutiny Reviews** | ASB and youth crime  (Children’s Leads) | How might we use all the council’s policies (especially planning, licensing and regeneration) to contribute to reducing ASB and youth crime. | Cllr Krishna Suresh, Cllr Keith Ferry |
| Road Maintenance  (Communities Leads) | How might we better inform, engage and consult with residents so that the agreed work schedule addresses the concerns of residents as raised in the 2017 residents’ survey. | Cllr Keith Ferry |
| **Scrutiny Leads** | People’s | Children’s demand pressures and budget  Adult demand pressures and budget | Paul Hewitt, Visva Sathasivam |
| Communities | Waste, Recycling & Flytipping  In-work Poverty | Paul Walker |
| Resources | Capital programme  Customer services and access to services/digital exclusion  Strategic Community Safety | Alex Dewsnap |
| Health | Life expectancy  Health and Social Care Integration (STP, Accountable Care, Better Care Fund) | Paul Hewitt, Carole Furlong |
| **Scrutiny Method** | **Item** | **Objective** | **Cabinet Member/Partner** |
| **Year 2 – 2019/2020** | | | |
| **Overview & Scrutiny** | Adult Social Care | How is the new ‘Resilient Communities’ vision contributing to reducing spend and demand pressures and supporting the growing aging population in the borough.  How is Harrow performing on Delayed Transfer of Care. |  |
| Shared Services | How might we learn from six years of shared services initiatives so that any future shared service ventures benefit Harrow residents. |  |
|  | ASB and Youth Crime | Explore our understanding of the drivers of Youth crime to that the Community Safety Violence, Vulnerability and Exploitation Strategy and Youth Offending Plan are responding effectively.  Review the impact of the tri-borough command unit merger. |  |
| **Performance and Finance** | Budget | Spending Review 2019? TBC |  |
| Performance – TBC | Continue focus on the impact of spending pressures on children’s and Adults performance? TBC |  |
| **Health Sub** | Life Expectancy | How might we best direct our public health, housing and regen resources so that we can narrow the life expectancy gap in the borough. |  |
| **Scrutiny Reviews** | Adult Social Care | How might we use technology in adult social care to support a growing elderly population in the borough. |  |
| Digital technology - TBC | What impact is the move to digital and online services/customer contact having on residents’ ability to access services. |  |
| **Scrutiny Method** | **Item** | **Objective** | **Cabinet Member/Partner** |
| **Year 3 2020/2021** | | | |
| **Overview & Scrutiny** | In-work poverty | How might the regeneration programme help alleviate in-work poverty |  |
| Affordable Housing | How might the council build the quantity of affordable homes so that we meet the London Plan targets. |  |
| **Performance and Finance** | Budget – TBC |  |  |
| Performance – TBC |  |  |
| **Health Sub** | Diabetes | Review the delivery of the Harrow Diabetes strategy to see if local services are doing enough to collectively manage the issue and reduce levels in Harrow. |  |
| **Scrutiny Reviews** | Life Expectancy | How might we best direct our public health, housing and regen resources so that we can narrow the life expectancy gap in the borough. |  |
| TBC |  |  |
| TBC |  |  |
| **Scrutiny Method** | **Item** | **Objective** | **Cabinet Member/Partner** |
| **Year 4 2021/2022** | | | |
| **Overview & Scrutiny** | Transport Infrastructure | Review the process for CPZ’s.  Follow up on recommendation from regen scrutiny review for an infrastructure strategy to deal with the transport implications from the regeneration programme. |  |
| TBC |  |  |
| **Performance and Finance** | Budget – TBC |  |  |
| Performance – TBC |  |  |
| **Health Sub** | TBC |  |  |
| **Scrutiny Reviews** | In-work Poverty | How might we understand what impact ethnicity has on in-work poverty so that we can take appropriate action to alleviate it. |  |
| TBC |  |  |